

Question: 1

During the bidding phase, what type of support can be provided by the PPM (Project Procurement Manager)?

- A. Ensure cost efficient, qualified and compliant 3rd party solutions for the customer project.
- B. None. PPM is responsible for negotiating the 3rd party contracts after the deal with the customer is closed.
- C. Prepare training plans to develop 3rd Party competence level.
- D. Proactively develop the supply chain for required materials.

Answer: A

Question: 2

Which statement describes BEST the purpose of a project management plan ?

- A. The project management plan defines in detail how the project is going to deliver the contracted scope.
- B. The project management plan nominates the Project Manager and describes the Scope of Work.
- C. The project management plan documents the handover from sales to execution.
- D. The project management plan is used to get management approval for project execution.

Answer: A

Question: 3

When can the project management plan be modified?

- A. Up to the start of project execution, from then on the project management plan must be frozen as a baseline for future reference.
- B. In case the scope of work has changed.
- C. Over time during the project as it has at any time to reflect the latest status of the agreed practices, processes and responsibilities.
- D. When the PM receives the handover from Sales to Delivery.

Answer: C

Question: 4

When must a Change Management process be initiated?

- A. When there is a significant change in the scope of the project.
- B. When the Customer sends a formal request for additional Scope of Work.
- C. When the CT Head acknowledges that the customer will accept to negotiate the changes in the scope of the contract.
- D. Whenever the project execution requires services or materials different from those agreed in the contractual scope of work.

Answer: D

Question: 5

How should integration engineer resources be planned for the RA network integration?

- A. Include an estimation of local resources in the project headcount.
- B. Prepare an RFQ for external suppliers with the support of Procurement.
- C. Include the input from GNIC into your service cost estimation.
- D. Communicate the need of integration engineers for your project during the MRM (Monthly Resource Meeting).

Answer: C

Question: 6

What would be the preferred course of actions when you find out that the project Gross Margin is showing a lower figure in PRS(Profitability Reporting System) than what you expected?

- A. Escalate the problem to the CT Head.
- B. Request the CPM to prepare a detailed presentation about project costs.
- C. Invite the CPM and Project F&C to identify the deviations and review if cost and revenue have been correctly reported in PRS according to the Demand Plan assumptions and Project Cost calculations.
- D. Start a cost reduction plan and reduce headcount.

Answer: C

Question: 7

How would you handle performance problems related to RAN frequency planning in a project where customer is responsible for Network Planning?

- A. Request NPO resources to your project and start troubleshooting.
- B. Do nothing, the performance problems are customer's responsibility in this case.
- C. Request implementation teams to go to the field, make test calls and help the customer to identify where the problem is most critical.
- D. Request an NSN NPO Solution Consultant to meet the customer for evaluating a potential up selling opportunity.

Answer: D

Question: 8

What are the correct planning horizons for short-term and long-term resource planning?

- A. Short-term: 2 weeks, long-term: 6 months
- B. Short-term: 4 weeks, long-term: 8 months
- C. Short-term: 8 weeks, long-term: 13 months
- D. Short-term: 12 weeks, long-term: 12 months

Answer: C

Question: 9

What is the basic source of information for the development of the Quality Plan?

- A. Project quality and acceptance requirements stated in the current customer contract.
- B. Equipment installation manuals.
- C. Templates from NSN PM Compass.
- D. Experience from previous projects executed with the same Customer.

Answer: A

Question: 10

Who must receive the Project Plan and it's updates during the execution phase?

- A. The project team.
- B. The project team and the customer.
- C. The project team and other project stakeholders inside NSN like CT Head and Account Manager for example.
- D. The customer only.

Answer: C

Question: 11

What are examples of relevant inputs to Project Plan preparation?

- A. PMBok.
- B. Customer RFQ and Customer Implementation Requirements (priority, site specifications), besides the sub plans that PM considers relevant.
- C. Cost Plan, Schedule and Quality Plan.
- D. All inputs defined in the NSN Project Plan Template.

Answer: B

Question: 12

To improve our competences we can use three different learning methods: Training on the job, learning from others, Formal training/courses. How is the recommended split in NSN?

- A. Training on the job 50%, learning from others 10% and formal training/courses 40%.
- B. Training on the job 10%, learning from others 20% and formal training/courses 70%.
- C. Training on the job 20%, learning from others 70% and formal training/courses 10%.
- D. Training on the job 70%, learning from others 20% and formal training/courses 10%.

Answer: D

Question: 13

Which inputs are needed when doing the service demand plan update for a project?

- A. Project organisation chart, rollout schedule and WBS code.
- B. Line organisation chart, needed number of people and needed time frames.
- C. Rollout schedule, needed number of people, needed skills and needed time frames.
- D. Material list, rollout schedule and needed time frames.

Answer: C

Question: 14

Which of the following activities is NOT part of the PM tasks?

- A. Organize and carry out team building activities.
- B. Providing project related performance feedback to the whole project team.
- C. Nominating individuals for awards (where appropriate).
- D. Carrying out ATP reviews with the project members.

Answer: D

Question: 15

Which are the five competence levels used in NSN?

- A. - beginner
 - basic
 - intermediate
 - advanced
 - world-class
- B. - initial
 - basic
 - intermediate
 - advanced
 - world-class
- C. - initial
 - basic
 - intermediate
 - professional
 - world-class
- D. - initial
 - basic
 - medium
 - advanced
 - world-class

Answer: B