

## Scrum

*Lean-Portfolio-Manager  
SAFe 5.1 Lean Portfolio Manager (LPM)*

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# Latest Version: 6.0

## Question: 1

"Openly discuss how to move authority for decisions closer to where the work is performed" relates to which SAFe Principle?

- A. #9 Decentralize decision-making
- B. #1 Take an economic view
- C. #10 Organize around value
- D. #6 Visualize and limit WIP, reduce batch sizes, and manage queue lengths
- E. #5 Base milestones on objective evaluation of working systems

**Answer: A**

## Question: 2

The approval and prioritization of epics and review of portfolio Kanban and lean business case occurs during which of the following events?

- A. Strategic Portfolio Review
- B. Portfolio Sync
- C. PI Planning
- D. Participatory Budgeting Forum
- E. Business Agility Assessment

**Answer: A**

## Question: 3

In Agile Contracting practices, which of the following is not the responsibility of the supplier?

- A. Establish resource availability
- B. Define program mission
- C. Commit to contract model
- D. Define preliminary scope and feasibility

**Answer: B**

### Question: 4

Which decision should be centralized? (Choose three)

- A. Long-lasting
- B. Time critical
- C. Frequent
- D. Requires local information
- E. Infrequent
- F. Significant economies of scale

**Answer: A,E,F**

### Question: 5

Manage queue lengths to decrease delays, reduce waste, and improve predictability of outcomes relates to which SAFe Principle?

- A. #5 Base milestones on objective evaluation of working systems
- B. #4 Build incrementally with fast, integrated learning cycles
- C. #6 Visualize and limit WIP, reduce batch sizes, and manage queue lengths
- D. #10 Organize around value
- E. #7 Apply cadence, synchronize with cross-domain planning
- F. #1 Take an economic view

**Answer: C**

### Question: 6

Which of following activities occur during the Align stage of the LPM Adoption Roadmap? (Choose three)

- A. Establish the LPM team
- B. Gain executive buy-in
- C. Capture the current state of the portfolio
- D. Establish Portfolio Kanban
- E. Schedule LPM events
- F. Identify opportunities for improvement of the LPM process

**Answer: A,B,F**

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### Question: 7

Which Type of metrics provides a means for the portfolio, solution train, ART, and the teams to measure their performance as their primary mechanism for relentless improvement of their process.

- A. Progress Metrics
- B. Process Metrics
- C. Team Collaboration Metrics
- D. Product Metrics

**Answer: B**

### Question: 8

In the LPM adoption Road Map, what is the next stage following the Align Stage?

- A. Strategize
- B. Measure and Grow
- C. Organize
- D. Align
- E. Govern
- F. Execute

**Answer: C**

### Question: 9

When applying WSJF technique, a potential penalty is considered part of which of the following are components of the cost of delay?

- A. Unavoidable cost
- B. The RR&OE (Risk Reduction and Opportunity Enablement)
- C. The user Business value
- D. Indirect Cost
- E. The Time Criticality

**Answer: C**

### Question: 10

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Which of the following type of epics does not directly delivers business value?

- A. Enabler Epics
- B. Program business epics
- C. Program business Epics
- D. Solution business epics

**Answer: A**

### Question: 11

During which of the following portfolio Kanban board stages Epic understanding is refined and stakeholders agree about the Epic is intend and definition?

- A. Funnel
- B. Implementing Preservers
- C. Analyzing
- D. Reviewing
- E. Implementing MVP
- F. Portfolio Backlog

**Answer: D**

### Question: 12

When an epic is considered done?

- A. The Epic is accepted by the quality team
- B. The Epic is accepted by Lean Portfolio Management (LPM)
- C. The Team completed testing the epic
- D. Portfolio governance is no longer needed

**Answer: D**

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