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Question: 1

Which organizational theory explains the factors that promote performance of people in any organization?

Response:

- A. Herzberg's theory
- B. Maslow's Hierarchy theory
- C. McGregor's theory
- D. Expectancy theory

Answer: A

Question: 2

In which of the following group decision making techniques does the largest block in a group decide the group decision even if a bulk is not achieved?

Response:

- A. Majority
- B. Unanimity
- C. Dictatorship
- D. Plurality

Answer: D

Question: 3

Ben is the project manager for his organization. His project has 26 stakeholders this week and will have five additional stakeholders next week. How many more communication channels will Ben's project have next week?

Response:

- A. 140
- B. 10
- C. 325
- D. 5

Answer: A

Question: 4

Which of the following is an output of the Develop Project Charter process?

Response:

- A. Enterprise environmental factors
- B. Contract
- C. Business case
- D. Project charter

Answer: D

Question: 5

Which of the following are the inputs to the Develop Project Charter process?

Each correct answer represents a complete solution. (Choose all that apply)

Response:

- A. Procurement document
- B. Contract
- C. Business case
- D. Project statement of work

Answer: BCD

Question: 6

You are working with your project team to identify the project activities within your project. Which of the following is NOT a tool and technique that will be useful in defining the project activities?

Response:

- A. Decomposition
- B. Rolling wave plan
- C. Precedence diagramming method
- D. Templates

Answer: C

Question: 7

A company hires a scheduler for one of its projects. What skills should he possess to efficiently work with the project team?

Each correct answer represents a complete solution.

(Choose three)

Response:

- A. Performance control
- B. Execution scheduling
- C. Leadership
- D. Feasibility planning

Answer: ABD

Question: 8

You are working with your project team to control the project schedule. You will need five inputs to this process throughout your project. Which one of the following is an output of the project schedule control, and NOT an input?

Response:

- A. Work performance information
- B. Project schedule
- C. Project management plan
- D. Work performance measurements

Answer: A

Question: 9

You are the project manager of a research project. Because much of the project work will be based on what is discovered in each stage of the project work, you are directing the project time to focus on creating time estimates for the most imminent research work and broad estimates for the project work that is coming later in the project.

What type of planning are you using in this project?

Response:

- A. Milestone planning
- B. Rolling wave planning
- C. Phase gates
- D. Decomposition

Answer: B

Question: 10

Once the project's WBS has been created what process may happen next?

Response:

- A. Estimate activity resources
- B. Define activities
- C. Estimate activity durations
- D. Sequence activities

Answer: B

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